

Board of Directors (in Public)

Item 6.1.6a

Subject: CMAST Leadership Board CiC Key Issues Report
Date of Meeting: 9th April 2024
Presented by: Liz Bishop, Chief Executive Officer
Meeting Held: 2nd February 2024
Attended by: Jonathan Mathews, Chief Operating Officer

This report sets out the key assurances, risks and actions from the recent CMAST (Cheshire and Merseyside Acute and Specialist Trust) Leadership Board Committee in Common (CiC) meeting. Areas for escalation to the Board of Directors are included below as required.

1. Summary

CMAST Leadership Board met on 2 February and explored a number of important issues, as follows:

The Leadership Board received an update from the ICB about the current, in year, financial priorities where it was indicated that contact would be made with a number of Trusts in the week ahead to ensure that support was in place to maximise delivery of this year's financial plan. The system's aim is to retain control of its own financial position and mitigations to financial risk, a view which was endorsed by the Leadership Board. Further discussions included current finance assumptions for 2024/5 with a priority being to secure a shared view on the delivery of recurrent CIP so as to address the system's underlying deficit. The Board endorsed a system focus on the top 3 to 5 factors that had greatest potential to reduce cost, supporting transformation, while improving system flow.

The Leadership Board considered the current position with the system LIMS procurement and was informed that a revised investment profile would support a mixed revenue and capital investment. This meant that lead Trust Executives had been asked to brief their Board in February, moving toward Board decision in March. Such an expanded time horizon would align with the programme moving into an implementation phase.

The Board was provided with an update in the work of the CYP Alliance. This work provided an important focal point for the CYP agenda, supported existing CMAST work programmes such as in elective and diagnostics by providing a particular CYP focus and catalyses action with and through partners through its dual anchoring in the work of both C&M provider collaboratives. The Board reflected upon the impact of delayed access to CYP services including in dental, the need to prioritise the well-being of children and young people and the potential for this to act as prevention when it came to future demand for adult medicine. Wider health inequalities were also discussed which could now be seen presenting as problems in many of the region's young mothers. The

Leadership Board was assured by the focus on this agenda at the recently established ICB CYP Committee.

Finally, a discussion took place on the impact of pressures in hospital ED departments, the impact on paramedic crews and vehicle's availability and response times and the need for action with relation to non-criteria to reside. A small group of CEOs agreed to discuss the best way to make progress on these interlinked issues within C&M.

The Board's next meeting expects to welcome Trust Chairs as well as CEOs looking ahead to priorities and goals for 2024/5.

2. Recommendations

The Board of Directors is asked to **note** the update.